

The Tax Summit

2-4 Sept 2026

ICC Sydney

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The Tax Summit

Digital innovation has unlocked a new world of possibility – for the tax system and everything it touches.

But our tax system isn't built on algorithms and bytes. Technology pushes us forward, but there's one key ingredient that turns possibility into impact: people.

At The Tax Summit, we celebrate what's best about our tax system: compassion for our community, integrity in all we do, connection to each other – in short, the people who power it.

Come along and be part of the excitement and connect with people who power tax.

Full program coming soon!

[Register now ▶](#)

Highlights



speakers



sessions



CPD hours



days



Learn

Hear from thought-leaders
across the tax landscape



Contribute


Make an impact and share
your voice to the tax
conversation in Australia



Connect

Network with passionate
peers and experts in your
extended network

The Tax Summit • Streams









SME	Corporate	Tax Disputes	Property	AI	Next Generation	Hot Topics
 <p>Join leading tax experts for in-depth sessions on trusts, estate planning, small business CGT, superannuation and more – tailored for SME advisers, sole practitioners, mid-tier partners, lawyers, barristers, academics, and government professionals.</p>	 <p>A cutting-edge tax technical stream delivered by Big 4 firms, legal experts, and regulators – diving into key issues like M&A, residency, tax consolidation and private capital. Perfect for Big-4, ATO leaders, top-tier lawyers, barristers, and heads of tax from ASX 200 companies.</p>	 <p>Navigate the sharp end of tax. Featuring expert insights on managing disputes, litigation strategies, and practical tips and traps when conflicts arise. Aimed at sole and SME practitioners, tax controversy specialists, lawyers, barristers, and in-house tax teams facing ATO scrutiny.</p>	 <p>A dynamic tax technical stream for all Summit attendees – exploring emerging issues and challenges shaping the profession. This stream will cover FBT, AML and Counter Terrorism and The Board of Taxation Review and its impact on the profession and much more!</p>	 <p>The AI stream tackles real-world dilemmas facing today's tax professionals – offering practical guidance with a functional analysis of how decisions are being made by AI and the intersection of AI and ethics. A must for advisers in this rapidly changing landscape.</p>	 <p>Designed for rising professionals, this stream delivers practical insights and aspirational guidance to help new entrants build strong foundations for a successful tax career. Perfect for Big 4, mid-tier, and legal firm staff up to manager level, as well as early-career industry reps.</p>	 <p>This stream is ideal for tax professionals, accountants, lawyers, and advisers working with property developers, investors, or high-net-worth clients, as well as those looking to deepen their expertise in property-related tax matters and stay ahead of emerging risks and opportunities.</p>

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Pre-event







Session 1: Announced, Stalled and Shelved – A Practical Guide for Advisers

Day 1 • Wednesday 2 September

From 9:00am	Registration			
10:00-10:30am	Session 2: Official Welcome and Opening Address – Tim Sandow, CTA, President, The Tax Institute			
10:30-11:30am	Session 3: Justice Hill Memorial Lecture			
11:30-12:00pm	Morning tea			
	SME 		Corporate 	
12:00-1:00pm	Session 4.1: Session 4.1: Family Trust and Interposed Entity Elections – Where Succession Planning Goes Wrong		Session 4.4: Australia's Thin Capitalisation Regime – Reform, Risk and Practical Implications	
1:00-2:00pm	Lunch			
	SME 	Tax Disputes 	Next Generation 	Corporate 
2:00-3:00pm	Session 5.1: Small Business CGT – Current and Emerging Issues	Session 5.2: Debt Current Issues – Managing ATO Debt	Session 5.3: Leading in Tax – From Technical Expert to Trusted Adviser	Session 5.4: Data centres – An International Tax Case Study
3:00-3:30pm	Afternoon tea			
3:30-4:30pm	Session 6.1: When the Next Generation Walks Away – Trust Exit, Control and Tax Risk	Session 6.2: Evidence in Tax Disputes	Session 6.3: Financing 101 – Building Your International Tax Toolkit	Session 6.4: Tax Consolidation – Ins and Outs
	SME 		Corporate 	
4:30-5:30pm	Session 7.1: SME – What's on Our Radar		Session 7.4: Corporates – What's on the ATO's Radar	
5:30-7:30pm	Welcome Reception, Sofitel Darling Harbour, Sydney			







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Day 2 • Thursday 3 September

8:30–9:15am	Session 8: TPA Panel			
9:15–10:00am	Session 9: Commissioner's Address – Rob Heferen, Commissioner of Taxation, Australian Taxation Office			
10:00–10:30am	Morning Tea			
	SME 	Property 	Hot Topics 	Corporate 
10:30–11:30am	Session 10.1: Issues in Franking for SMEs	Session 10.2: Current Tax Issues in Property Development	Session 10.3: Part IVA – Implications of Recent Decisions	Session 10.4: M&A Hot Topics
11:30am–12:30pm	Session 11.1: Structuring Into the Concessions	Session 11.2: Deductions – Rental Properties and Holiday Homes	Session 11.3: FBT implications for Owners, Controllers and Directors	Session 11.4: Treaty Access and Tax Presence – Navigating Residency, Permanent Establishment and the MLI
12:30–2:00pm	Lunch and Session 12: 40 Years of CGT Panel(session commencing at 1:00pm)			
2:00–3:00pm	Session 13.1: When SMEs Cross Borders – Key International Tax Issues to Watch	Session 13.2: Land Tax Nuances Across the States	Session 13.3: TBC	Session 13.4: Beyond Compliance – What Corporate Tax Leaders are Focused on Now
3:00–3:30pm	Afternoon Tea			
	SME 	Corporate 		
3:30–4:30pm	Session 14.1: Beyond the Will – Unravelling Tax in Deceased Estates		Session 14.4: Debt Deduction Creation Rules – Practical Applications	
4:30–5:30pm	Session 15.1: Bendel: Subdivision EA and Section 100A – When You Need to Think About Division 7A Loans		Session 15.4: Royalties and Intellectual Property – Structuring, Substance and Scrutiny	
5:30pm	Delegate free time			
7:00pm	Tax Summit Gala Dinner, ICC Sydney, Grand Ballroom			

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Day 3 • Friday 4 September

8:30–9:30am	Session 16: VIP Presentation			
	SME 	AI 	Hot Topics 	Corporate 
9:30–10:30am	Session 17.1: When Pre-CGT Status is Lost and Opportunities When it is Not	Session 17.2: Ethics and AI	Session 17.3: AML and Counter Terrorism – Where Are We Now	Session 17.4: Private Capital in Focus – Tax Risk, Regulation and Market Direction
10:30–11:00am	Morning tea			
11:00am–12:00pm	Session 18.1: SMSF Advisers – Have You Been Paying Attention	Session 18.2: Functional Analysis – How Decisions are Being Made by AI	Session 18.3: Board of Taxation Review – The Impact on the Profession	Session 18.4: Australia’s Public CbC Reporting – Compliance and Strategy
	SME 	Corporate 		
12:00–1:00pm	Session 19.1: Splitting More Than Assets – The Tax Side of Divorce		Session 19.4: Economic Update	
1:00–2:30pm	Session 20: Closing Keynote and Seated Lunch, ICC Sydney, Parkside Ballroom			

See you in Sydney

Sydney is a global city and an ideal place to come together at The Tax Summit. Its stunning harbourside setting, impressive venues and world-class cuisine make it the perfect setting for The Tax Summit in 2026.

Situated in Sydney's academic, cultural and technology precincts, ICC Sydney offers convenient access to Australia's most cosmopolitan city. A major financial hub in the Asia Pacific region, it's home to 43 local and foreign-owned banks, over 600 multinational firms, and Australia's largest Professional Services, FinTech and Technology industries.

Contact us

1300 829 338
nationalevents@taxinstitute.com.au

Accommodation

Favourable room rates have been negotiated and secured at various accommodation options around Sydney.

You can view accommodation options and book below:

[Book your accommodation ▶](#)

We can't wait to see you there.

[Register now ▶](#)

Thank you

The Tax Institute gratefully acknowledges the generous assistance of members of The Tax Summit Organising Committee and The Tax Summit Program Committee.

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